

Auditing Procedures Report

Issued under P.A. 2 of 1968, as amended and P.A. 71 of 1919, as amended.

Local Unit of Government Type <input type="checkbox"/> County <input type="checkbox"/> City <input type="checkbox"/> Twp <input type="checkbox"/> Village <input checked="" type="checkbox"/> Other		Local Unit Name Crawford County Road Commission	County Crawford
Fiscal Year End 9/30/07	Opinion Date 12/10/07	Date Audit Report Submitted to State 12/21/07	

We affirm that:

We are certified public accountants licensed to practice in Michigan.

We further affirm the following material, "no" responses have been disclosed in the financial statements, including the notes, or in the Management Letter (report of comments and recommendations).

YES **NO** **Check each applicable box below.** (See instructions for further detail.)

- ☒ ☐ All required component units/funds/agencies of the local unit are included in the financial statements and/or disclosed in the reporting entity notes to the financial statements as necessary.
- ☒ ☐ There are no accumulated deficits in one or more of this unit's unreserved fund balances/unrestricted net assets (P.A. 275 of 1980) or the local unit has not exceeded its budget for expenditures.
- ☒ ☐ The local unit is in compliance with the Uniform Chart of Accounts issued by the Department of Treasury.
- ☒ ☐ The local unit has adopted a budget for all required funds.
- ☒ ☐ A public hearing on the budget was held in accordance with State statute.
- ☒ ☐ The local unit has not violated the Municipal Finance Act, an order issued under the Emergency Municipal Loan Act, or other guidance as issued by the Local Audit and Finance Division.
- ☒ ☐ The local unit has not been delinquent in distributing tax revenues that were collected for another taxing unit.
- ☒ ☐ The local unit only holds deposits/investments that comply with statutory requirements.
- ☒ ☐ The local unit has no illegal or unauthorized expenditures that came to our attention as defined in the *Bulletin for Audits of Local Units of Government in Michigan*, as revised (see Appendix H of Bulletin).
- ☒ ☐ There are no indications of defalcation, fraud or embezzlement, which came to our attention during the course of our audit that have not been previously communicated to the Local Audit and Finance Division (LAFD). If there is such activity that has not been communicated, please submit a separate report under separate cover.
- ☒ ☐ The local unit is free of repeated comments from previous years.
- ☒ ☐ The audit opinion is UNQUALIFIED.
- ☒ ☐ The local unit has complied with GASB 34 or GASB 34 as modified by MCGAA Statement #7 and other generally accepted accounting principles (GAAP).
- ☒ ☐ The board or council approves all invoices prior to payment as required by charter or statute.
- ☒ ☐ To our knowledge, bank reconciliations that were reviewed were performed timely.

If a local unit of government (authorities and commissions included) is operating within the boundaries of the audited entity and is not included in this or any other audit report, nor do they obtain a stand-alone audit, please enclose the name(s), address(es), and a description(s) of the authority and/or commission.

I, the undersigned, certify that this statement is complete and accurate in all respects.

We have enclosed the following:	Enclosed	Not Required (enter a brief justification)		
Financial Statements	<input checked="" type="checkbox"/>			
The letter of Comments and Recommendations	<input checked="" type="checkbox"/>			
Other (Describe)	<input type="checkbox"/>	None required		
Certified Public Accountant (Firm Name) Robertson & Carpenter CPAs, P.C.		Telephone Number 989-826-5442		
Street Address P.O. Box 308		City Mio	State MI	Zip 48647
Authorizing CPA Signature		Printed Name Robert J. Carpenter		License Number 1101008247

**Crawford County Road Commission
Grayling, Michigan
Financial Report
With Supplementary Information
Year Ended September 30, 2007**

Crawford County Road Commission

Table of Contents

	<u>Page</u>
Independent Auditor's Report	1
Management's Discussion and Analysis	2-9
Basic Financial Statements	
Government-wide Financial Statements:	
Statement of Net Assets	10
Statement of Activities	11
Fund Financial Statements:	
Governmental Funds:	
Balance Sheet	12
Statement of Revenues, Expenditures and Changes in Fund Balance	13
Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balances of Governmental Funds to the Statement of Activities	14
Notes to Financial Statements	15-27
Required Supplementary Information	
Statement of Revenues and Other Financing Sources - Budgetary Comparison Schedule	28
Statement of Expenditures - Budgetary Comparison Schedule	29
Supplementary Information	
Analysis of Changes in Available Operating Balances	30
Analysis of Revenues	31
Analysis of Expenditures	32



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INDEPENDENT AUDITOR'S REPORT

Board of County Road Commissioners
Crawford County
Grayling, Michigan

We have audited the accompanying financial statements of the governmental activities and each major fund of the Crawford County Road Commission as of and for the year ended September 30, 2007, which collectively comprise the Road Commission's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the Crawford County Road Commission's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above, present fairly, in all material respects, the respective financial position of the governmental activities and each major fund of the Crawford County Road Commission as of September 30, 2007, and the respective changes in financial position, thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

The management's discussion and analysis and budgetary comparison information on page 2 through page 9 and pages 28-29 are not a required part of the basic financial statements but are supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Robertson & Carpenter CPAs, P.C.
Certified Public Accountants
December 10, 2007

CRAWFORD COUNTY ROAD COMMISSION **MANAGEMENT'S DISCUSSION AND ANALYSIS**

Our discussion and analysis of Crawford County Road Commission's financial performance provides an overview of the Road Commission's financial activities for the year ended September 30, 2007. This annual report consists of a series of financial statements. The Statement of Net Assets and the Statement of Activities provide information about the activities of the Road Commission and present a long-term view of the Road Commission's finances. Fund financial statements tell how these services were financed in the short-term, as well as what remains for future spending. Fund financial statements also report the Road Commission's operations in more detail than the government-wide financial statements.

Overview of the Financial Statements

This annual report consists of four parts--management's discussion and analysis (this section), the basic financial statements, required supplementary information, and an additional section that presents the operating fund broken down between primary, local and county funds. The basic financial statements include two kinds of statements that present different views of the Road Commission:

- The first two statements are government-wide financial statements that provide both long-term and short-term information about the Road Commission's overall financial status. These statements report information about the Road Commission as a whole using accounting methods similar to those used by private-sector companies. The statement of net assets includes all of the government's assets and liabilities. All of the current year's revenues and expenses are accounted for in the statement of activities regardless of when cash is received or paid. The two government-wide statements report the Road Commission's net assets and how they have changed. "Net assets" is the difference between the assets and liabilities--this is one way to measure the Road Commission's financial health or position.
- The remaining statements are fund financial statements that focus on individual funds; reporting the operations in more detail than the government-wide statements.

Reporting the Commission as a Whole

Government-Wide Statements

The statement of net assets and the statement of activities report information about the Road Commission, as a whole, and about its activities in a way that helps answer the question of whether the Road Commission, as a whole, is better off or worse off as a result of the year's activities. The statement of net assets includes all of the Road Commission's assets and liabilities using the accrual basis of accounting, which is similar to the accounting method used by most private-sector companies. All of the current year's revenues and expenses are accounted for in the statement of activities regardless of when cash is received or paid.

The two statements, mentioned above, report the Road Commission's net assets and how they have changed. The reader can think of the Road Commission's net assets (the difference between assets and liabilities) as one way to measure the Road Commission's financial health or financial position. Over time, increases or decreases in the Road Commission's net assets are one indicator of whether its financial health is improving or deteriorating, respectively. To assess the overall health of the Road Commission, additional nonfinancial factors such as the condition of the Road Commission's roads, and changes in the law related to the gas taxes and its distribution need to be considered.

CRAWFORD COUNTY ROAD COMMISSION
MANAGEMENT'S DISCUSSION AND ANALYSIS (Continued)

Reporting the Commission as a Whole (Continued)

Fund Financial Statements

The Road Commission currently has only one fund, the general operations fund. All of the Road Commission's activities are accounted for in this fund. The general operations fund is a governmental fund type. Our analysis of the Road Commission's major fund begins on page 3. The fund financial statements begin on page 4 and provide detailed information about the major fund.

Governmental funds focus on how money flows into and out of this fund and the balances left at year end that are available for spending. This fund is reported using an accounting method called modified accrual accounting, which measures cash and all other financial assets that can readily be converted to cash. The governmental fund statements provide a detailed short-term view of the Road Commission's general governmental operations and the basic service it provides. Governmental fund information helps the reader to determine whether there are more or fewer financial resources that can be spent in the near future to finance the Road Commission's services. We describe the relationship (or differences) between governmental activities (reported in the statement of net assets and the statement of activities) and the governmental fund in a reconciliation following the fund financial statements.

Financial Analysis of the Road Commission as a Whole

The Road Commission's net assets increased approximately 2.6%, or \$80,219, from \$2,591,165 to \$3,180,541 for the year ended September 30, 2007. The net assets and change in net assets are summarized below.

Net Assets

Restricted net assets are those net assets that have constraints placed on them by either: a) externally imposed by creditors, grantors, contributors, or laws or regulations of other governments; or b) imposed by law through constitutional provisions or enabling legislation. Enabling legislation authorizes the government to assess, levy, charge or otherwise mandate payment of resources and includes a legally enforceable requirement that those resources be used only for the specific purpose stipulated in the legislation. As such all assets (except for assets invested in capital assets, net of related debt) are considered restricted.

The restricted net assets increased by \$77,756 during the year ended September 30, 2007. The primary reason for the increase was a decrease operating expenses.

The investment in capital assets, net of related debt increased by \$2,463. The increase in net assets is primarily the result of additional investment in capital assets for the year ending September 30, 2007. The depreciation for the current year's infrastructure additions are depreciated in the current year.

CRAWFORD COUNTY ROAD COMMISSION
MANAGEMENT'S DISCUSSION AND ANALYSIS (Continued)

Financial Analysis of the Road Commission as a Whole (Continued)

Net assets as of the years ended September 30, 2007 and 2006 follow:

	<u>2007</u>	<u>2006</u>	<u>Variance</u>	<u>%</u>
Current and Other Assets	\$1,704,298	\$1,512,480	\$ 191,818	1 %
Capital Assets	<u>3,290,444</u>	<u>3,265,575</u>	<u>24,869</u>	36 %
Total Assets	<u>4,994,742</u>	<u>4,778,055</u>	<u>216,687</u>	4 %
Long-Term Debt Outstanding	936,732	901,940	34,792	4 %
Other Liabilities	<u>877,469</u>	<u>775,793</u>	<u>101,676</u>	13 %
Total Liabilities	<u>1,814,201</u>	<u>1,677,733</u>	<u>136,468</u>	8 %
Net Assets				
Invested in Capital Assets				
Net of Debt	2,430,050	2,427,587	2,463	-0- %
Restricted	<u>750,491</u>	<u>672,735</u>	<u>77,756</u>	12 %
Total Net Assets	<u>\$3,180,541</u>	<u>\$3,100,322</u>	<u>\$80,219</u>	3 %

CRAWFORD COUNTY ROAD COMMISSION
MANAGEMENT'S DISCUSSION AND ANALYSIS (Continued)

Financial Analysis of the Road Commission as a Whole (Continued)

Changes in Net Assets

A summary of changes in net assets for the years ended September 30, 2007 and 2006 follow:

	<u>Governmental Activities</u>	
	<u>2007</u>	<u>2006</u>
Program Revenue		
License and Permits	\$ 19,129	\$ 15,679
Federal Grants	-0-	-0-
State Grants	2,476,880	2,917,386
Contributions From Local Units	32,021	129,786
Charges for Services	1,090,293	918,095
Investment Earnings	23,443	20,907
Property Rentals	4,135	3,897
Other Contributions	8,176	17,268
General Revenue		
Gain (Loss) on Equipment Disposal	<u>113,178</u>	<u>207,326</u>
Total Revenue	<u>\$ 3,767,255</u>	<u>\$ 4,230,344</u>
Expenses		
Public Works	3,648,968	3,678,717
Interest Expense	<u>38,068</u>	<u>42,470</u>
Total Expenses	<u>3,687,036</u>	<u>3,721,187</u>
Increase (Decrease) in Net Assets	<u>\$ 80,219</u>	<u>\$ 509,157</u>

The Road Commission's Fund

The Road Commission's general operations fund is used to control the expenditures of Michigan Transportation Fund monies distributed to the county which are earmarked by law for road and highway purposes.

For the year ended September 30, 2007, the fund balance of the general operations fund increased \$89,533 as compared to a decrease of \$285,039 in the fund balance for the year ended September 30, 2006. Total operating revenues were \$4,056,826, a decrease of \$584,984 as compared to last year. This change in revenues resulted primarily from decreases in State Other (federal/state exchange) \$336,271, Proceeds from Lease Purchases \$121,895, Contributions from Local Units \$97,765, and Gain on Equipment Disposals \$94,148 combined with an increase in State Trunkline Maintenance and Nonmaintenance of \$172,613. Total expenditures were \$3,967,293, a decrease of \$959,556 as compared to last year. This change in expenditures is due primarily to decreases in primary and local road heavy maintenance projects of \$574,886, Capital Outlay \$381,454, and Debt principal and interest \$84,615 offset by increases in other areas.

CRAWFORD COUNTY ROAD COMMISSION
MANAGEMENT'S DISCUSSION AND ANALYSIS (Continued)

Financial Analysis of the Road Commission as a Whole (Continued)

A summary of changes in the Operating Fund for the years ended September 30, 2007 and 2006 follows:

	9/30/07 Operating Fund	9/30/06 Operating Fund	Favorable (Unfavorable) Variance	%
<u>Revenues</u>				
License and Permits	\$ 19,129	\$ 15,679	\$ 3,450	22 %
Federal Grants	-0-	-0-	-0-	n/a
State Grants	2,476,880	2,917,386	(440,506)	(15) %
Contributions From Local Units	32,021	129,786	(97,765)	(75) %
Charges for Services	1,090,293	918,095	172,198	19 %
Interest and Rents	27,578	24,804	2,774	11 %
Other Revenue	121,354	224,594	(103,240)	(46) %
Total Revenues	3,767,255	4,230,344	(463,089)	(11) %
<u>Expenditures</u>				
Public Works	3,728,990	4,222,477	(493,487)	(12) %
Net Capital Outlay	(67,539)	313,915	(381,454)	(122) %
Debt Service	305,842	390,457	(84,615)	(22) %
Total Expenditures	3,967,293	4,926,849	(959,556)	(19) %
Excess of Expenditures Over (Under) Revenues	(200,038)	(696,505)	496,467	71 %
Other Financing Sources				
Proceeds From Lease	289,571	411,466	(121,895)	(30) %
Total Other Financing Sources	289,571	411,466	(121,895)	(30) %
Excess of Revenues and Other Financing Sources Over (Under) Expenditures	89,533	(285,039)	374,572	131 %
Fund Balance—Beginning	738,996	1,024,035	(285,039)	(28) %
Fund Balance—Ending	\$ 828,529	\$ 738,996	\$ 89,533	12 %

CRAWFORD COUNTY ROAD COMMISSION
MANAGEMENT'S DISCUSSION AND ANALYSIS (Continued)

Budgetary Highlights

Prior to the beginning of any year, the Road Commission's budget is compiled based upon certain assumptions and facts available at that time. During the year, the Road Commission board acts to amend its budget to reflect changes in these original assumptions, facts and/or economic conditions that were unknown at the time the original budget was compiled. In addition, by policy, the board reviews and authorizes large expenditures when requested throughout the year.

The budget was not amended for the year ended September 30, 2007. The actual revenue recognized during the year ended September 30, 2007 was more than the budget by \$494,826. The largest areas of revenue in excess of budget were in Proceeds from Lease Purchases, Gain on Equipment Disposals, and Trunkline Maintenance, there were also unfavorable variances in other revenue line-items. (See Page 28 for details)

The budget was \$405,293 less than the actual expenditures recognized during the year ended September 30, 2007. Primary Road Heavy Maintenance was \$353,585 under budget as was Capital Outlay \$117,539. Local Road Heavy Maintenance was \$100,179 over budget, as was Local Road Maintenance \$158,218, State Trunkline Maintenance and Nonmaintenance \$66,133, Equipment Expenses \$350,816, Principal Payments and Interest Expense \$152,076. There were a few unfavorable variances in expenditure line-items. (See Page 29 for details)

Capital Asset and Debt Administration

Capital Assets

As of September 30, 2007, the Road Commission had invested \$3,290,444 in capital assets. This amount represents a net increase (including additions and deductions) of \$24,869 or 1% as follows:

	<u>2007</u>	<u>2006</u>	Total Percentage Change <u>2006/2007</u>
Capital Assets Not Being Depreciated			
Land and Improvements	\$ 73,092	\$ 73,092	-0- %
Subtotal	73,092	73,092	-0- %
Capital Assets Being Depreciated			
Buildings	1,924,597	1,924,597	-0- %
Equipment	4,167,133	4,129,442	9 %
Depletable	50,282	50,282	-0- %
Infrastructure	1,066,913	940,568	13 %
Subtotal	7,208,925	7,044,889	2 %
Total Capital Assets	7,282,017	7,117,981	2 %
Total Accumulated Depreciation	(3,991,573)	(3,852,406)	4 %
Total Net Capital Assets	\$ 3,290,444	\$ 3,265,575	1 %

CRAWFORD COUNTY ROAD COMMISSION
MANAGEMENT'S DISCUSSION AND ANALYSIS (Continued)

Capital Asset and Debt Administration (Continued)

The Road Commission reported the infrastructure and related assets during the current year in the amount of \$1,025,598. The infrastructure recorded, during the year ended September 30, 2007, was depreciated in the current year. The infrastructure is financed through federal, state and local contributions.

This year's capital asset additions included the following:

Infrastructure – roads	\$ 126,345
Road Equipment	301,851
Shop Equipment	3,566
Office Equipment	<u>15,607</u>
Total Additions	\$ <u>447,369</u>

During the year ended September 30, 2007, the Road Commission traded in and/or disposed of equipment (road and office) with a purchase amount of \$283,333, related depreciation of \$236,511, and net book value of \$46,822.

Debt

At the year end, the Road Commission had \$860,394 in bonds and capitalized leases versus \$837,988 last year, an increase of 11% as shown below:

	<u>2007</u>	<u>2006</u>	<u>Variance</u>	<u>% of</u> <u>Variance</u>
Bonds Payable	\$ 205,000	\$ 270,000	\$ (65,000)	(24) %
Capitalized Leases	<u>655,394</u>	<u>567,988</u>	<u>87,406</u>	15 %
Total	\$ <u>860,394</u>	\$ <u>837,988</u>	\$ <u>22,406</u>	3 %

During the year ended September 30, 2007, the Road Commission entered into two new capitalized lease agreements for two new front end loaders in the amount of \$289,571.

Other obligations include accrued vacation pay and sick leave. More detailed information about the Road Commission's long-term liabilities is presented in Note 9 to the financial statements.

CRAWFORD COUNTY ROAD COMMISSION
MANAGEMENT'S DISCUSSION AND ANALYSIS (Continued)

Economic Factors and Next Year's Budget

The board of county road commissioners considered many factors when setting the fiscal year ending September 30, 2008 budget. One of the factors is the economy. The Road Commission derives approximately 59% of its revenues from the fuel tax collected. Using Michigan Department of Transportation projections, it is estimated that the Road Commission will receive a lesser amount of Michigan Transportation Fund revenues in the year ended September 30, 2008. The Road Commission received approximately 1% of its revenues from township contributions during the year ended September 30, 2007, this amount fluctuates with the approved road projects and depends on what and how much the townships can afford to participate. During the year ended September 30, 2008, we expect to receive at least \$595,000 in federal and state aid for road projects. The above items were considered when adopting the budget for the year ended September 30, 2008. Amounts available for appropriation in the budget are \$3,967,000, an increase of 11% over the year ended September 30, 2007 budget of \$3,562,000. The increase is the result of road projects funded by State and Federal Aid.

Contacting the Commission's Financial Management

This financial report is designed to provide the motoring public, citizens and other interested parties a general overview of the Road Commission's finances and to show the Road Commission's accountability for the money it receives. If you have any questions about this report or need additional financial information, contact the Crawford County Road Commission's administrative offices at 500 Huron, P.O. Box 648, Grayling Michigan, 49738-0648.

Basic Financial Statements

Crawford County Road Commission
Statement of Net Assets
September 30, 2007

ASSETS

Cash	\$ 876,279
Accounts Receivable:	
State Department of Transportation:	
Motor Vehicle Highway Funds	416,077
Trunkline Maintenance	49,558
Other	12,095
Due on County Road Agreements	12,251
Sundry	762
Inventories:	
Road Materials	170,310
Equipment Material and Parts	93,178
Prepaid Insurance	70,347
Deferred Expense	3,441
Capital Assets (Net of Accumulated Depreciation)	<u>3,290,444</u>
Total Assets	<u>4,994,742</u>

LIABILITIES

Current Liabilities	
Accounts Payable	211,381
Accrued Liabilities	57,895
Accrued Interest	1,700
Advances	125,151
Deferred Revenue - Other	481,342
Noncurrent Liabilities	
Bonds Payable - Due Within One Year	65,000
Capitalized Leases - Due Within One Year	53,923
Bonds Payable - Due After One Year	140,000
Capitalized Leases - Due After One Year	601,471
Compensated Absences - Due After One Year	<u>76,338</u>
Total Liabilities	<u>1,814,201</u>

Net Assets

Investment in Capital Fixed Assets	
Net of Related Debt	2,430,050
Restricted for County Road	<u>750,491</u>
Total Net Assets	<u>\$ 3,180,541</u>

See Accompanying Notes to Financial Statements

Crawford County Road Commission
Statement of Activities
Year Ended September 30, 2007

Program Expenses

Primary Road Maintenance	\$ 852,924
Local Road Maintenance	1,029,267
State Trunkline Maintenance and Non-Maintenance	1,006,133
Net Equipment Expense	350,816
Net Administrative Expense	363,504
Infrastructure Depreciation	21,586
Salt Storage Sheds Depreciation	12,352
Interest Expense	38,068
Compensated absences	12,386
	<hr/>

Total Program Expenses	<hr/> 3,687,036
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Program Revenues

Licenses and Permits	19,129
Federal Aid	-
State Aid	2,476,880
Contributions from Local Units	32,021
Charges for Services	1,090,293
Investment Earnings	23,443
Property Rentals	4,135
Other Contributions	8,176
	<hr/>

Total Program Revenues	<hr/> 3,654,077
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Net Program Revenues	(32,959)
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General Revenue

Gain on Equipment Disposal	<hr/> 113,178
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Total General Revenue	<hr/> 113,178
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Change in Net Assets	80,219
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Net Assets ----- October 1, 2006	<hr/> 3,100,322
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Net Assets ----- September 30, 2007	<hr/> <hr/> \$ 3,180,541
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See Accompanying Notes to Financial Statements

Crawford County Road Commission
Balance Sheet
September 30, 2007

	Governmental Fund Type
	General Operating Fund
<u>ASSETS</u>	
Cash	\$ 876,279
Accounts Receivable:	
State Department of Transportation:	
Motor Vehicle Highway Funds	416,077
Trunkline Maintenance	49,558
Other	12,095
Due on County Road Agreements	12,251
Sundry	762
Inventories:	
Road Materials	170,310
Equipment Material and Parts	93,178
Prepaid Insurance	70,347
Deferred Expense	3,441
Total Assets	<u>\$ 1,704,298</u>
<u>LIABILITIES AND FUND EQUITY</u>	
Liabilities	
Accounts Payable	\$ 211,381
Accrued Liabilities	57,895
Advances	125,151
Deferred Revenue - Other	481,342
Total Liabilities	<u>875,769</u>
Fund Equities	
Fund Balance	
Unreserved and Undesignated	828,529
Total Fund Equities	<u>828,529</u>
Total Liabilities and Fund Equities	<u>\$ 1,704,298</u>
 Total Governmental Fund Balance	 \$ 828,529
Amounts reported for governmental activities in the Statement of Net Assets are different because:	
Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds.	
Cost of capital assets is	\$ 7,282,017
Accumulated depreciation is	<u>(3,991,573)</u>
	3,290,444
Long term liabilities are not due and payable in the current period and are not reported in the fund statements.	
Bonds payable	(205,000)
Capitalized leases	(655,394)
Compensated absences	(76,338)
Accrued interest is not included as a liability in governmental funds	<u>(1,700)</u>
Net Assets of Governmental Activities	<u>\$ 3,180,541</u>

See Accompanying Notes to Financial Statements

Crawford County Road Commission
Statement of Revenues, Expenditures and Changes in Fund Balance
Year Ended September 30, 2007

Revenues

Licenses and Permits	\$ 19,129
Federal Aid	-
State Aid	2,476,880
Contributions from Local Units	32,021
Charges for Services	1,090,293
Interest and Rents	27,578
Other Revenue	121,354

Total Revenues	<u>3,767,255</u>
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Expenditures

Public Works	3,728,990
Net Capital Outlay	(67,539)
Debt Service	305,842

Total Expenditures	<u>3,967,293</u>
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Excess of Revenues Over (Under) Expenditures	(200,038)
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Other Financing Sources

Proceeds From Lease Purchase Agreements	<u>289,571</u>
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Total Other Financing Sources	<u>289,571</u>
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Excess of Revenues and Other Financing Sources Over (Under) Expenditures	89,533
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Fund Balance ----- October 1, 2006	<u>738,996</u>
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Fund Balance ----- September 30, 2007	<u><u>\$ 828,529</u></u>
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See Accompanying Notes to Financial Statements

Crawford County Road Commission
Reconciliation of the Statement of Revenues, Expenditures and Changes in
Fund Balance of Governmental Funds to the Statement of Activities
Year Ended September 30, 2007

Net Change in Fund Balance - Total Governmental Funds	\$ 89,533
Amounts reported for governmental activities are different because:	
Government funds report capital outlays as expenditures; in the statement of activities these costs are allocated over their estimated useful lives as depreciation expense.	
Depreciation expense	\$ (375,678)
Capital Outlay	<u>447,369</u>
	71,691
Accrued interest is recorded in the statement of activities when incurred; it is not recorded in governmental funds until paid	610
Repayment of bond principal is an expenditure in the governmental funds, but not in the statement of activities (where it reduces long-term debt)	65,000
Repayment of capitalized lease principal is an expenditure in the governmental funds, but not in the statement of activities (where it reduces long-term debt)	202,164
(Increases) decreases in compensated absences are reported as expenditures when financial resources are used in the governmental funds	(12,386)
Capitalized lease proceeds provide current financial resources to governmental funds, but entering into lease agreements increases long-term liabilities in the statement of net assets	(289,571)
Equipment retirement is recorded as an expenditure credit in governmental funds, but not recorded as an expense in the statement of activities	<u>(46,822)</u>
Change in Net Assets of Governmental Activities	\$ <u><u>80,219</u></u>

See Accompanying Notes to Financial Statements

Crawford County Road Commission
Notes to Financial Statements
September 30, 2007

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accounting policies of the Crawford County Road Commission conform to accounting principles generally accepted in the United States of America (GAAP) as applicable to governmental units. The following is a summary of the significant accounting policies used by the Crawford County Road Commission.

A. Reporting Entity

The Crawford County Road Commission, which is established pursuant to the County Road Law (MCL 224.1), is governed by a 3 member elected Board of County Road Commissioners, appointed by the County Board of Commissioners. The Road Commission may not issue debt without the County's approval and property tax levies are subject to the County Board of Commissioner's approval. The Crawford County Road Commission has not levied any taxes.

The criteria established by the Governmental Accounting Standards Board (GASB) Statement No. 14 "The Financial Reporting Entity" for determining the reporting entity includes oversight responsibility, fiscal dependency and whether the financial statements would be misleading if the component unit data were not included. Based on the above criteria, these financial statements present the Crawford County Road Commission, a component unit of Crawford County.

The Road Commission Operating Fund is used to control the expenditures of Michigan Transportation Fund monies distributed to the County, which are earmarked by law for street and highway purposes. The Board of County Road Commissioners is responsible for the administration of the Road Commission Operating Fund.

B. Government-Wide and Fund Financial Statements

The government-wide financial statements (i.e., the Statement of Net Assets and the Statement of Changes in Net Assets) report information on all of the activities of the Crawford County Road Commission. There is only one fund reported in the government-wide financial statements.

The Statement of Net Assets presents the Road Commission's assets and liabilities with the difference being reported as either invested in capital assets, net of related debt, or restricted net assets.

The Statement of Activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include: (1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment; and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Other items not properly included among program revenues are reported instead as general revenue.

Crawford County Road Commission
Notes to Financial Statements
September 30, 2007

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Separate financial statements are provided for the Operating Fund (governmental fund). The Operating Fund is an independent fiscal and accounting entity with a self-balancing set of accounts. Fund accounting segregates funds according to their intended purpose and is used to aid management in demonstrating compliance with finance-related legal and contractual provisions. Major individual governmental funds are reported as separate columns in the fund financial statements.

C. Measurement Focus, Basis of Accounting and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund statements. Revenue is recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Government fund financial statements are reported using the current financial resources measurement focus and then modified accrual basis of accounting. Revenue is recognized as soon as it is both measurable and available. Revenue is considered to be available if it collected within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when the liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Michigan Transportation funds, grants, permits, township contributions and interest associated with the current fiscal period are all considered to be susceptible to accrual and have been recognized as revenue of the current fiscal period. All other revenue items are considered to be available only when cash is received by the government.

D. Assets, Liabilities, and Net Assets or Equity

Cash, Cash Equivalents and Investments

Cash and cash equivalents are considered to be cash on hand, demand deposits and short-term investments with a maturity of three months or less when acquired. Investments are stated at fair value.

Inventories

Inventories are priced at cost as determined on the average unit cost method. Inventory items are charged to road construction and maintenance, equipment repairs and operations as used.

Prepaid Expenses

Certain payments to vendors reflect costs applicable to future fiscal years and are recorded as prepaid expense in both the government-wide and fund financial statements.

**Crawford County Road Commission
Notes to Financial Statements
September 30, 2007**

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Capital Assets

Capital assets, which include property, plant, equipment, infrastructure assets (e.g., roads, bridges and similar items), are reported in the operating fund in the government-wide financial statements. Capital assets are defined by the Crawford County Road Commission as assets with an initial individual cost of \$1,000 or more and an estimated useful life in excess of two years. Such assets are recorded at historical cost. Donated capital assets are recorded at estimated fair market value at the date of donation.

Depreciation

Depreciation is computed on the sum-of-the-year's-digits method for road equipment and straight-line method for all other assets. The depreciation rates are designed to amortize the cost of the assets over their estimated useful lives as follows:

Building	33-50 years	Office Equipment	5-10 years
Road Equipment	5-8 years	Depletable Assets	5-10 years
Shop Equipment	10 years	Roads	8-30 years
Engineering Equipment	5-10 years	Bridges	12-50 years

Long-Term Obligations

In the government-wide financial statements, long-term debt and other long-term obligations are reported as liabilities in the operating fund Statement of Net Assets.

Compensated Absences (Vacation and Sick Leave)

The Road Commission allows its employees to accumulate vacation pay to the maximum of 15 days and accumulate an unlimited number of sick pay hours. The sick pay vests when an employee attains the age of 55 and 5 years of seniority. The potential liability for these benefits at September 30, 2007 is approximately \$76,338 and has been recorded in the government-wide financial statements. A liability for these amounts is reported in governmental funds only for employee terminations as of year-end.

NOTE 2 - STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

Budgetary Procedures

Budgetary procedures are established pursuant to PA 621 of 1978, as amended, (MCL 141.421) which requires the county board of road commissioners to approve a budget for the County Road Fund. Pursuant to the Act, the Road Commission's chief financial officer prepares and submits a proposed operating budget to the board of road commissioners for its review and consideration. The board conducts a public budget hearing and adopts the budget following the public hearing. The budget was not amended during the year, and is approved by the board. The budget is prepared on the modified accrual basis of accounting, which is the same basis as the financial statements.

Crawford County Road Commission
Notes to Financial Statements
September 30, 2007

NOTE 2 - STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY (Continued)

Budget Violations

Public Act 2 of 1968, as amended, requires budget amendments as needed to prevent actual expenditures from exceeding those provided for in the budget.

Expenditures that exceeded appropriations are as follows:

	Final Budget	Actual	Variance
Primary Road Maintenance	\$ 843,234	\$ 851,301	\$ 8,067
Primary Road Structure Maintenance	-	1,624	1,624
Local Road Heavy Maintenance	-	100,179	100,179
Local Road Maintenance	850,000	1,008,218	158,218
Local Road Structure Maintenance	-	800	800
State Trunkline: Maintenance	940,000	984,975	44,975
Nonmaintenance	-	21,158	21,158
Equipment Expense Net	-	350,816	350,816
Administrative Expense	325,000	363,504	38,504
Debt Service: Principal	128,366	267,164	138,798
Interest	25,400	38,678	13,278

NOTE 3 - CASH DEPOSITS AND INVESTMENTS

The cash and investments are classified by in the following categories:

Bank Deposits (Checking Accounts, Savings Accounts, and Certificates of Deposit)	\$ 876,079
Investments in Securities, Mutual Funds, etc.	-
Petty Cash and Cash on Hand	200
	<u>\$ 876,279</u>

Michigan Compiled Laws, Section 129.91, authorized the Road Commission to deposit and invest in the accounts of federally insured banks, credit union, and savings and loan associations; bonds, securities and other direct obligations of the United States, or any agency or instrumentality of the United States; United States government for federal agency obligation repurchase agreements; banker's acceptance of United States Banks; commercial paper rated with the two highest classifications, which mature not more than 270 days after the purchase date; obligations of the State of Michigan or its political subdivision which are rated as investment grade; and mutual funds composed of investment vehicles which are legal for direct investment by local units of government in Michigan. Financial institutions eligible for deposit of public funds must maintain an office in Michigan.

The Road Commission has adopted the County's investment policy, which is in accordance with the provisions of Public Act 20 of 1943.

The deposits of the Road Commission were reflected in the accounts of three financial institutions at \$876,079, of which \$158,660 is covered by federal depository insurance.

The Road Commission did not have any investments at September 30, 2007 which are subject to risk categorization.

The Road Commission has not adopted an investment policy that conforms to Governmental Accounting Standards Board Statement #40.

**Crawford County Road Commission
Notes to Financial Statements
September 30, 2007**

NOTE 4 - DEFERRED COMPENSATION PLAN

The Crawford County Road Commission offers all its employees a deferred compensation plan created in accordance with the Internal Revenue Code (IRC), Section 457. The assets of the plan are held in trust, (custodial account or annuity contract) as described in IRC Section 457 (g) for the exclusive benefit of the participants (employees) and their beneficiaries. The custodian thereof for the exclusive benefit of the participants holds the custodial account for the beneficiaries of this Section 457 plan, and the assets may not be diverted to any other use. The administrators are agents of the employer (Crawford County Road Commission) for the purposes of providing direction to the custodian of the custodial account from time to time for the investment of funds held in the account, transfer of assets to or from the account, and all other matters. In accordance with GASB Statement No. 32, plan balances and activities are not reflected in the Crawford County Road Commission's financial statements.

NOTE 5 - FEDERAL GRANTS

The Michigan Department of Transportation (MDOT) requires that road commissions report all Federal and State grants pertaining to their county. During the year ended September 30, 2006, the Federal aid received and expended by the Road Commission was \$ - 0 - for contracted projects and \$- 0- for negotiated projects. Contracted projects are defined as projects performed by private contractors paid for and administered by MDOT (they are included in MDOT's single audit). Negotiated contracts are projects where the road commission administers the grant and either performs the work or contracts it out. The Road Commission would be subject to single audit requirements if they expended \$500,000 or more for negotiated projects.

NOTE 6 - LEASE COMMITMENT

At September 30, 2007 the Road Commission had a lease commitment for the Managing Director's vehicle. The lease was entered into on February 22, 2007, requires a monthly payment of \$472, concluding on January 22, 2010. Lease expense for the year ended September 30, 2007 was \$3,778.

Future lease payments are due as follows: Year ended September 30:

2008	\$	5,667
2009		5,667
2010		1,889
Total	\$	<u>13,223</u>

Crawford County Road Commission
Notes to Financial Statements
September 30, 2007

NOTE 7 - CAPITAL ASSETS

Capital asset activity of the Crawford County Road Commission for the current year was as follows:

	Beginning Balances 10/1/06	Additions	Deductions	Ending Balances 9/30/07
Capital Assets Not Being Depreciated				
Land and Land Improvements	\$ 73,092	\$ -	\$ -	\$ 73,092
Capital Assets Being Depreciated				
Buildings	1,924,597	-	-	1,924,597
Equipment - Road	3,911,561	301,851	274,449	3,938,963
Equipment - Shop	63,297	3,566	-	66,863
Equipment - Office	149,601	15,607	8,884	156,324
Equipment - Engineer	4,983	-	-	4,983
Depletable Assets	50,282	-	-	50,282
Infrastructure - Roads	940,568	126,345	-	1,066,913
Subtotal	<u>7,044,889</u>	<u>447,369</u>	<u>283,333</u>	<u>7,208,925</u>
Less Accumulated Depreciation				
Buildings	605,903	38,880	-	644,783
Equipment - Road	2,992,663	297,399	228,812	3,061,250
Equipment - Shop	56,787	1,853	-	58,640
Equipment - Office	123,483	15,711	7,699	131,495
Equipment - Engineer	4,734	249	-	4,983
Depletable Assets	49,107	-	-	49,107
Infrastructure - Roads	19,729	21,586	-	41,315
Subtotal	<u>3,852,406</u>	<u>375,678</u>	<u>236,511</u>	<u>3,991,573</u>
Net Capital Assets Being Depreciated	<u>3,192,483</u>	<u>71,691</u>	<u>46,822</u>	<u>3,217,352</u>
Total Net Capital Assets	<u>\$ 3,265,575</u>	<u>\$ 71,691</u>	<u>\$ 46,822</u>	<u>\$ 3,290,444</u>

Depreciation expense was charged to the programs of the Crawford County Road Commission as follows:

Net Equipment Expense	\$ 321,077
Net Administrative Expense	20,663
Infrastructure	21,586
Salt Storage Sheds	<u>12,352</u>
Total Depreciation	<u>\$ 375,678</u>

Crawford County Road Commission
Notes to Financial Statements
September 30, 2007

NOTE 8 - EMPLOYEE RETIREMENT AND BENEFIT

The Road Commission for Crawford County provides pension benefits for all of its full time employees through a defined benefit plan. The Road Commission is in an agent multi-employer plan with Municipal Employees Retirement System of Michigan (MERS). The year ended December 31, 1993 was the first year of participation in this plan.

The Municipal Employees Retirement System of Michigan (MERS) is a multiple-employer statewide public employee retirement plan created by the State of Michigan to provide retirement, survivor and disability benefits, on a voluntary basis, to the State's local government employees in the most efficient and effective manner possible. As such, MERS was a non-profit entity qualified under section 401(a) of the Internal Revenue Code, which has the responsibility of administering the law in accordance with the expressed intent of the Legislature and bears a fiduciary obligation to the State of Michigan, the taxpayers and the public employees who are its beneficiaries. The Road Commission has no fiduciary responsibility for the plan.

The passage of HB-5525/Act No. 220, with enactment on May 28, 1996 allowed the members of MERS to vote on and determine if MERS should become an independent public corporation. The vote resulted in approval to become independent of State control and MERS began to operate as an independent public corporation effective August 15, 1996. MERS issues a publicly available financial report that includes financial statements and required supplementary information for the system. A copy of the report may be obtained by writing to MERS at 447 N. Canal Road, Lansing, MI 48917.

A member may retire with an age and service allowance after completing: (1) at least 10 years of credited service, and (2) attaining the minimum retirement age of 60.

Final Average Compensation (FAC) is the average of a member's monthly pay during the period of 60 consecutive months of credited service.

Credited service is a combination of the prior service a member accrued prior to their employer joining MERS and the membership service that accrues after that date. Because MERS is a state-wide retirement system with over 450 member municipalities, credited service can be a combination of service with several employers.

The age and service allowance is the normal retirement benefit and is payable monthly for the lifetime of a member. It equals a 2.0% or 2.25% of a member's FAC, dependent upon the member's division multiplied by the number of years of credited service.

A member in service may retire with an early retirement benefit in one of two manners: (1) by completing at least 15 years of credited service and attaining age 55, (2) by completing at least 25 years of credited service and attaining age 50, or (3) by completing 10 years of service and attaining age 60. The early retirement benefit is computed in the same manner as an age and service allowance but reduced by 1/2 of 1% for each month the retirant is younger than the minimum service retirement age.

Crawford County Road Commission
Notes to Financial Statements
September 30, 2007

NOTE 8 - EMPLOYEE RETIREMENT AND BENEFIT -(Continued)

If a member leaves MERS covered employment before attaining the early retirement age, but after completing 10 or more years of service, the member becomes eligible for a deferred allowance, provided the member or the member's designated beneficiary lives to the member's minimum service retirement age and the member's accumulated contributions remain on deposit.

A member with 10 or more years of credited service who becomes totally and permanently disabled from other than duty related causes is eligible for a non-duty disability benefit computed in the same manner as an age and service allowance, based upon the member's service and salary at time of disability.

A member who becomes totally and permanently disabled due to a duty related injury or disease is eligible for a duty disability benefit computed in the same manner as an age and service allowance based upon a minimum of 10 years of service. In the case of both non-duty and duty disability benefits, there is a limitation on total compensation received by a disability retiree of 100% of the member's final average compensation. Continuing medical examinations are required as indicated by the board's medical advisor.

Upon the death of a member who had completed at least 10 years of credited service, the member's eligible surviving dependents would receive the following benefits: (1) the surviving spouse receives an allowance equal to 85% of the amount the deceased would have received, computed upon the deceased member's service and salary at the time of death, (2) when no spouse benefit is payable, the dependent children under age 21 each receive an equal share of 50% of an age and service allowance computed upon the deceased member's service and salary at the time of death. A beneficiary of a duty related death would receive the higher of 85% of the amount the deceased member would have received or 25% of the FAC. In a duty related death, the 10 years of credited service requirement is waived.

Actuarial Accrued Liability

The Actuarial accrued liability was determined as part of an actuarial valuation of the plan as of December 31, 2006. Significant actuarial assumptions used in determining the actuarial accrued liability include (a) a rate of return on the investment of present and future assets of 8.0%, (b) projected salary increases of 4.5% per year compounded annually, attributable to inflation, and (c) additional projected salary increases of 0.0% to 4.16% per year, depending on age, attributable to seniority/merit.

Crawford County Road Commission
Notes to Financial Statements
September 30, 2007

NOTE 8 - EMPLOYEE RETIREMENT AND BENEFIT -(Continued)

At December 31, 2006, for Crawford County Road Commission, the assets were less than the actuarial accrued liability by \$2,640,810 determined as follows:

Actuarial Accrued Liability:

Retirees and beneficiaries currently receiving benefits	\$ 2,438,388
Terminated employees not yet receiving benefits	183,580
Non-vested terminated employees (pending refunds of accumulated member contributions)	6,840
Current employees -	
Accumulated employee contributions including allocated investment income	355,536
Employer financed	<u>2,413,263</u>
Total Actuarial Accrued Liability	5,397,607
Net Assets Available for Benefits, at Actuarial Value (Market Value is \$2,795,362)	<u>2,756,797</u>
Unfunded (Overfunded) Actuarial Accrued Liability	\$ <u><u>2,640,810</u></u>

Contributions Required and Contributions Made

MERS funding policy provides for periodic employer contributions at actuarially determined rates that, expressed as percentages of annual covered payroll, are designed to accumulate sufficient assets to pay benefits when due. The normal cost and amortization payment for the fiscal year ended December 31, 2006 were determined using the entry age normal actuarial funding method. Unfunded actuarial accrued liabilities, if any, were amortized as a level percent of payroll over a period of 30 years. The following table provides a schedule of contribution amounts and percentages for recent years.

Annual Pension Cost

Year Ended December 31,	Annual Pension Cost (APC)	Percentage of APC Contributed	Net Pension Obligation
1997	\$ 122,716	100%	\$ -
1998	125,868	100%	-
1999	125,920	100%	-
2000	154,781	100%	-
2001	140,107	100%	-
2002	174,799	100%	-
2003	191,302	100%	-
2004	205,426	100%	-
2005	209,085	100%	-
2006	206,809	100%	-

Crawford County Road Commission
Notes to Financial Statements
September 30, 2007

NOTE 8 - EMPLOYEE RETIREMENT AND BENEFIT -(Continued)

The total payroll was \$1,354,061 and covered payroll for the year ended September 30, 2007 was \$1,301,555. The Road Commission was required to deposit \$210,580 for its contribution. The members of the collective bargaining unit were required to contribute 3.2% of compensation until July 1, 2002 when the rate changed to 4.3% as a result of changing to the B-3 benefit, the managing director contributes 2.93% and the other employees were required to contribute 1.6% of compensation, which is \$48,949. The actual amount contributed to the plan was \$259,529 which is the sum of the employer and employee contributions.

Aggregate Accrued Liabilities - Comparative Schedule

Actuarial Valuation Date December 31,	Actuarial Value of Assets	Actuarial Accrued Liability (AAL)	Unfunded AAL (UAAL)	Funded Ratio	Covered Payroll	UAAL as % of Covered Payroll
1993	\$ 67,010	\$ 918,118	\$ 851,108	7%	\$ 680,886	125%
1994	154,438	1,087,887	928,449	15%	731,062	127%
1995	290,130	1,579,566	1,289,436	18%	871,240	148%
1996	404,056	1,836,022	1,431,966	22%	869,858	165%
1997	629,507	2,065,386	1,435,879	30%	897,424	160%
1998	826,858	2,394,161	1,567,303	35%	851,795	184%
1999	1,057,610	2,245,134	1,187,524	47%	927,753	128%
2000	1,295,227	3,206,258	1,911,031	40%	1,296,931	147%
2001	1,534,472	3,286,555	1,752,083	47%	1,251,488	140%
2002	1,785,770	4,008,597	2,222,827	45%	1,292,341	172%
2003	2,097,570	4,407,387	2,309,817	48%	1,254,731	184%
2004	2,334,831	4,872,272	2,537,441	48%	1,336,640	190%
2005	2,533,405	5,081,828	2,548,423	50%	1,328,292	192%
2006	2,756,797	5,397,607	2,640,810	51%	1,297,302	204%

Notes: Actuarial assumptions for MERS valuations were revised for the 1993, 1997, 2000 and 2004 valuations. The funding method was changed to entry age normal for the 1993 valuation.

Annual Required Contribution

The Annual Required Contribution (ARC) for the plan year beginning January 1, 2008 is \$225,696. Significant actuarial assumptions used in determining the ARC are mentioned under the "Actuarial Accrued Liability" section of this note. The amortization factor used ranges from .054719 to .119963 depending on the term in years of underfunded liabilities.

Crawford County Road Commission
Notes to Financial Statements
September 30, 2007

NOTE 9 - LONG-TERM DEBT

The Long-Term Debt of the Road Commission is composed of eight items; four capitalized leases, vested vacation and sick leave and Act 51 Bonds payable.

Terms of the vested vacation and sick pay are shown in Note 1 - Compensated Absences.

	Beginning Balance	Additions (Reductions)	Ending Balance	Due Within One Year
Governmental Activities				
Capitalized leases	\$ 567,988	\$ 87,406	\$ 655,394	\$ 53,923
Act 51 bonds	270,000	(65,000)	205,000	65,000
Compensated absences	63,952	12,386	76,338	-
	<u>\$ 901,940</u>	<u>\$ 34,792</u>	<u>\$ 936,732</u>	<u>\$ 118,923</u>

Capitalized Leases

<u>Payable to:</u>	<u>Lease Date</u>	<u>Equipment</u>	<u>Principal Due</u>
Caterpillar Financial			
Monthly payments of \$2,215 with a final payment of \$113,755 due 6/15/11	7/15/06	Motor Grader	\$ 182,912
Interest rate 4.85%			
Caterpillar Financial			
Monthly payments of \$2,215 with a final payment of \$113,755 due 6/15/11	7/15/06	Motor Grader	182,912
Interest rate 4.85%			
Caterpillar Financial			
Monthly payments of \$1,133 with a final payment of \$87,500 due 10/1/12	10/1/07	938G Loader	127,175
Interest rate 5.16%			
Caterpillar Financial			
Monthly payments of \$1,495 with a final payment of \$105,000 due 10/1/12	10/1/07	950G Loader	162,395
Interest rate 4.72%			
Total Capitalized Leases			<u>\$ 655,394</u>

Crawford County Road Commission
Notes to Financial Statements
September 30, 2007

NOTE 9 - LONG-TERM DEBT (Continued)

The Act 51 Bonds were issued June 18, 1990 in the amount of \$1,000,000 for the purpose of defraying part of the cost of acquiring and constructing a maintenance garage facility. Interest payments are required semi-annually on February 1st and August 1st. Principal payments are due annually on August 1st. Interest rates varied from 6.8% to 9.12%.

The bonds were refunded on October 21, 1997 with a resulting weighted average interest rate of 6.418%. The net present value savings of the refinancing is \$41,837 with a net cumulative savings of \$55,819. The first call date for the bonds is August 1, 2007 with the first callable maturity being August 1, 2008.

A schedule of the outstanding debt follows:

<u>Payment Date</u>	<u>Outstanding Principal</u>	<u>Interest Payment</u>	<u>Total Payment</u>	<u>Annualized Total</u>
Feb - 2008		\$ 5,100	\$ 5,100	
Aug - 2008	\$ 65,000	5,100	70,100	\$ 75,200
Feb - 2009		3,475	3,475	
Aug - 2009	70,000	3,475	73,475	76,950
Feb - 2010		1,690	1,690	
Aug - 2010	70,000	(3,310)	66,690	68,380
	<u>\$ 205,000</u>	<u>\$ 15,530</u>	<u>\$ 220,530</u>	

Total debt payments due in future years are shown below:

	<u>Capitalized Leases</u>		<u>Act 51 Bonds</u>	
	<u>Principal</u>	<u>Interest</u>	<u>Principal</u>	<u>Interest</u>
2008	\$ 53,923	\$ 30,781	\$ 65,000	\$ 10,200
2009	56,606	28,097	70,000	6,950
2010	59,424	25,280	70,000	(1,620)
2011	272,196	18,787	-	-
2012	21,531	10,010	-	-
2013	191,714	786	-	-
Total	<u>\$ 655,394</u>	<u>\$ 113,741</u>	<u>\$ 205,000</u>	<u>\$ 15,530</u>

Crawford County Road Commission
Notes to Financial Statements
September 30, 2007

NOTE 10 - STATE REVENUE - ALLOCATION

The Road Commission transferred 30.0% of the primary allocation to the Local Road Fund. The transfer was an "optional" transfer in the amount of \$420,464.

NOTE 11 - STATE MAINTENANCE

The State of Michigan has not completed the audits of the State Trunkline Maintenance contract for the years ended September 30, 2006 and 2007. These audit results are unknown, therefore no provision for the adjustments has been reflected in the financial statements at September 30, 2007.

NOTE 12 - POST EMPLOYMENT HEALTH CARE BENEFITS

In addition to the pension benefits described in Note 8, the Road Commission provides postretirement health care benefits for retirees. An employee hired after July 2, 2002 must be age 55 or older with 15 years of service at their retirement date to qualify for post retirement health care benefits. An employee hired prior to July 2, 2002 that retires at age 55 or older with less than 10 years of service does not qualify for postretirement healthcare benefits. The benefits are pro-rated for employees hired prior to July 2, 2002 retiring at 55 or older with at least 10 but less than 15 years of service. The pro-rated benefits at 10 years of service are 50% and increase 10% for each additional year of service until 100% is reached at 15 years of service.

The Road Commission pays the health insurance premium for the retiree and one half of the premium expense for the spouse or one dependent for retirees aged 55-64. Beginning at age 65 the Road Commission pays the cost of the Retirement Supplement for the retiree and one half of the cost of the spouse's coverage. These benefits are provided for the retiree until death or age 80, whichever event comes first. If the retiree dies, the surviving spouse continues to receive the benefit, the Road Commission pays one half of the premium, until the deceased retiree would have reached the age of 80.

These benefits are fund on a pay-as-you go basis. The cost for these benefits for the year ended September 30, 2007 was \$53,540.

Required Supplementary Information

**Crawford County Road Commission
Required Supplementary Information
Statement of Revenues and Other Financing Sources
Budgetary Comparison Schedule
Year Ended September 30, 2007**

	Original Budget	Final Amended Budget	Actual	Variance Favorable (Unfavorable)
Licenses and Permits:				
Permits	\$ 28,000	\$ 28,000	\$ 19,129	\$ (8,871)
Federal Aid:				
Surface Trans. Program	-	-	-	-
State Aid:				
Michigan Transportation Fund:				
Engineering	-	-	9,014	9,014
Primary Road	1,370,000	1,370,000	1,401,545	31,545
Local Road	900,000	900,000	1,000,832	100,832
Snow Removal	-	-	65,489	65,489
Economic Development:				
Forest Road	89,000	89,000	-	(89,000)
Other State	220,000	220,000	-	(220,000)
Contributions From Local Units:				
Townships	-	-	32,021	32,021
Charges For Services:				
Trunkline Maintenance	940,000	940,000	1,066,180	126,180
Trunkline Nonmaintenance	-	-	21,158	21,158
Salvage Sales	-	-	2,955	2,955
Interest and Rents:				
Interest Earned	15,000	15,000	23,443	8,443
Property Rentals	-	-	4,135	4,135
Other Revenues:				
Gain (Loss) on				-
Equipment Disposals	-	-	113,178	113,178
Other Contributions	-	-	8,176	8,176
Total Operating Revenue	<u>3,562,000</u>	<u>3,562,000</u>	<u>3,767,255</u>	<u>205,255</u>
Other Financing Sources				
Proceeds From Lease Purchase Agreements	-	-	289,571	289,571
Total Other Financing Sources	<u>-</u>	<u>-</u>	<u>289,571</u>	<u>289,571</u>
Total Revenues and Other Financing Sources	3,562,000	3,562,000	\$ <u>4,056,826</u>	\$ <u>494,826</u>
Fund Balance - October 1, 2006	<u>741,020</u>	<u>741,020</u>		
Total Budget	\$ <u>4,303,020</u>	\$ <u>4,303,020</u>		

**Crawford County Road Commission
Required Supplementary Information
Statement of Expenditures
Budgetary Comparison Schedule
Year Ended September 30, 2007**

	Original Budget	Final Amended Budget	Actual	Variance Favorable (Unfavorable)
Primary Road:				
Construction	\$ -	\$ -	\$ -	\$ -
Heavy Maintenance	400,000	400,000	46,415	353,585
Maintenance	843,234	843,234	851,301	(8,067)
Local Road:				
Heavy Maintenance	-	-	100,179	(100,179)
Maintenance	850,000	850,000	1,008,218	(158,218)
Primary Road Structure:				
Heavy Maintenance	-	-	-	-
Maintenance	-	-	1,624	(1,624)
Local Road Structure:				
Heavy Maintenance	-	-	-	-
Maintenance	-	-	800	(800)
State Trunkline:				
Maintenance Expense	940,000	940,000	984,975	(44,975)
Nonmaintenance	-	-	21,158	(21,158)
Equipment Expense - Net				
Direct			723,549	
Indirect			367,190	
Operating			267,349	
Less: Equipment Rentals			<u>(1,007,272)</u>	
	-	-	350,816	(350,816)
Administrative Expense - Net				
Administrative Expense			464,939	
Less: Overhead -State Trunkline			(99,775)	
Other Overhead			(1,660)	
Handling Charges			<u>-</u>	
	325,000	325,000	363,504	(38,504)
Capital Outlay (Net)				
Capital Outlay			321,024	
Less: Depreciation Credits			(341,741)	
Equipment Retirements			<u>(46,822)</u>	
	50,000	50,000	(67,539)	117,539
Debt Service:				
Principal Payments	128,366	128,366	267,164	(138,798)
Interest Expense	<u>25,400</u>	<u>25,400</u>	<u>38,678</u>	<u>(13,278)</u>
Total Expenditures	3,562,000	3,562,000	<u>\$ 3,967,293</u>	<u>\$ (405,293)</u>
Fund Balance - September 30, 2007	<u>741,020</u>	<u>741,020</u>		
Total Expenditures	<u>\$ 4,303,020</u>	<u>\$ 4,303,020</u>		

Supplementary Information

**Crawford County Road Commission
General Operating Fund
Analysis of Changes in Available Operating Balances
Year Ended September 30, 2007**

	Primary Road Fund	Local Road Fund	County Road Commission Fund	TOTAL
Total Operating Revenues	\$ 1,534,776	\$ 1,115,190	\$ 1,117,289	\$ 3,767,255
Total Expenditures	<u>1,470,757</u>	<u>1,443,483</u>	<u>1,053,053</u>	<u>3,967,293</u>
Excess of Revenues Over/(Under) Expenditures	<u>64,019</u>	<u>(328,293)</u>	<u>64,236</u>	<u>(200,038)</u>
Other Financing Sources (Uses):				
Proceeds From Lease Purchase Agreements	289,571	-	-	289,571
Optional Transfers In (Out)	(420,464)	420,464	-	-
Interfund Transfers In (Out)	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Other Financing Sources (Uses)	<u>(130,893)</u>	<u>420,464</u>	<u>-</u>	<u>289,571</u>
Excess of Revenues and Other Sources Over/(Under) Expenditures and Other (Uses)	(66,874)	92,171	64,236	89,533
Beginning Fund Balance - October 1, 2006	<u>258,941</u>	<u>-</u>	<u>480,055</u>	<u>738,996</u>
Ending Fund Balance - September 30, 2007	\$ <u><u>192,067</u></u>	\$ <u><u>92,171</u></u>	\$ <u><u>544,291</u></u>	\$ <u><u>828,529</u></u>

**Crawford County Road Commission
General Operating Fund
Analysis of Revenues
Year Ended September 30, 2007**

	Primary Road Fund	Local Road Fund	County Road Commission Fund	Total
Licenses and Permits:				
Permits	\$ 19,129	\$ -	\$ -	\$ 19,129
Federal Aid:				
Surface Trans. Program	-	-	-	-
State Aid:				
Michigan Transportation Fund:				
Engineering	5,227	3,787	-	9,014
Primary Road	1,401,545	-	-	1,401,545
Local Road	-	1,000,832	-	1,000,832
Snow Removal	-	65,489	-	65,489
Economic Development:				
Forest Road	-	-	-	-
Other State	-	-	-	-
Contributions From Local Units:				
Townships	-	32,021	-	32,021
Charges For Services:				
Trunkline Maintenance	-	-	1,066,180	1,066,180
Trunkline Nonmaintenance	-	-	21,158	21,158
Salvage Sales	-	2,955	-	2,955
Interest and Rents:				
Interest Earned	6,871	3,027	13,545	23,443
Property Rentals	-	4,135	-	4,135
Other Revenues:				
Gain (Loss) on Equipment Disposals	96,772	-	16,406	113,178
Other Contributions	5,232	2,944	-	8,176
Total Operating Revenue	<u>1,534,776</u>	<u>1,115,190</u>	<u>1,117,289</u>	<u>3,767,255</u>
Other Financing Sources				
Proceeds From Lease Purchase Agreements	289,571	-	-	289,571
Total Other Financing Sources	<u>289,571</u>	<u>-</u>	<u>-</u>	<u>289,571</u>
Total Revenues and Other Financing Sources	\$ <u><u>1,824,347</u></u>	\$ <u><u>1,115,190</u></u>	\$ <u><u>1,117,289</u></u>	\$ <u><u>4,056,826</u></u>

**Crawford County Road Commission
General Operating Fund
Analysis of Expenditures
Year Ended September 30, 2007**

	Primary Road Fund	Local Road Fund	County Road Commission Fund	Total
Primary Road:				
Construction	\$ -	\$ -	\$ -	\$ -
Heavy Maintenance	46,415	-	-	46,415
Maintenance	851,301	-	-	851,301
Local Road:				
Heavy Maintenance	-	100,179	-	100,179
Maintenance	-	1,008,218	-	1,008,218
Primary Road Structure:				
Heavy Maintenance	-	-	-	-
Maintenance	1,624	-	-	1,624
Local Road Structure:				
Heavy Maintenance	-	-	-	-
Maintenance	-	800	-	800
State Trunkline:				
Maintenance Expense	-	-	984,975	984,975
Nonmaintenance	-	-	21,158	21,158
Equipment Expense (Net) (Per Page 29)	77,221	145,047	128,548	350,816
Administrative Expense (Net)(Per Page 29)	174,265	189,239	-	363,504
Capital Outlay (Net) (Per Page 29)	14,089	-	(81,628)	(67,539)
Debt Service:				
Principal Payments	267,164	-	-	267,164
Interest Expense	38,678	-	-	38,678
Total Expenditures	\$ <u>1,470,757</u>	\$ <u>1,443,483</u>	\$ <u>1,053,053</u>	\$ <u>3,967,293</u>



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December 10, 2007

Board of County Road Commissioners
Crawford County Road Commission
Grayling, Michigan

In planning and performing our audit of the financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of Crawford County Road Commission as of and for the year ended September 30, 2007, in accordance with auditing standards generally accepted in the United States of America, we considered Crawford County Road Commission's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the a governmental unit's internal control. Accordingly, we do not express an opinion on the effectiveness of the governmental unit's internal control.

Our consideration of internal control was for the limited purpose described in the preceding paragraph and would not necessarily identify all deficiencies in internal control that might be significant deficiencies or material weaknesses. In addition, because of inherent limitations in internal control, including the possibility of management override of controls, misstatements due to error or fraud may occur and not be detected by such controls. However, as discussed below, we identified a certain deficiency in internal control that we consider to be a significant deficiency.

A control deficiency exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect misstatements on a timely basis. A significant deficiency is a control deficiency, or a combination of control deficiencies, that adversely affects the Road Commission's ability to initiate, authorize, record, process, or report financial data reliably in accordance with generally accepted accounting principles such that there is more than a remote likelihood that a misstatement of the Road Commission's financial statements that is more than inconsequential will not be prevented or detected by the Road Commission's internal control. We consider the following deficiency to be a significant deficiency in internal control.

Lack of adequate controls to produce full-disclosure GAAP basis financial statements.

Requirement: All Michigan governmental units are required to prepare financial statements in accordance with generally accepted accounting principles (GAAP). This is a responsibility of the Road Commission's management. The preparation of financial

statements in accordance with GAAP requires internal controls over both (1) recording, processing, and summarizing accounting data, and (2) reporting government-wide and fund financial statements, including the related footnotes.

Condition: The Road Commission, as is common with smaller and medium-sized entities, has historically relied on its independent external auditors to assist in the preparation of the government-wide financial statements and footnotes as part of its external financial reporting process. Accordingly, the Road Commission's ability to prepare financial statements in accordance with GAAP is based, in part, on its reliance on its external auditors, who cannot by definition be considered part of the government's internal controls.

Cause: This condition was caused by the Road Commission's decision that it is more cost effective to outsource the preparation of its annual financial statements to the auditors than to incur the time and expense of obtaining the necessary training and expertise required for the Road Commission to perform this task internally.

Effect: The result of this condition is that the Road Commission lacks internal controls over the preparation of financial statements in accordance with GAAP, and instead relies, in part, on its external auditors for assistance with this task.

View of responsible officials: The Road Commission has evaluated the cost vs. benefit of establishing internal controls over the preparation of financial statements in accordance with GAAP, and determined that it is in the best interests of the Road Commission to outsource this task to its external auditors, and to carefully review the draft financial statements and notes prior to approving them and accepting responsibility for their content and presentation.

This communication is intended solely for the information and use of management, the Road Commission Board, and others within the organization, and is not intended to be and should not be used by anyone other than these specified parties.

Robertson & Carpenter CPA's, P.C.
Certified Public Accountants
Mio, Michigan